# **Electricity Market Game**

Introduction and instructions





## Goal of the game

#### To learn:

- The basic functioning of an electricity market
- How to bid in a spot market
- How to make investment decisions in an uncertain environment
  - → implications for the energy transition!





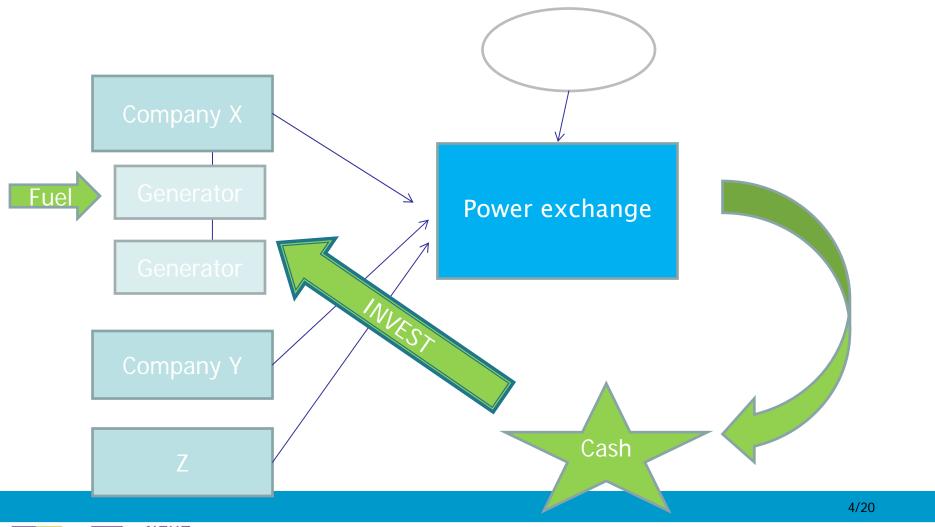
## Winning criterion

- The objective is to maximize the company's net value by the end of the game.
- In principle:
  Company value = bank balance + asset value loans
- We assume: depreciated asset value = loan principal
- → SCORE = Bank balance





## Basic structure of the game





**TU**Delft

#### **Main characteristics**

- Players have power plants, know current energy prices
- Bid their capacity into a power exchange
- Each round is one year
- Three sub rounds: base (5000 h/y), shoulder (3500 h/y) and peak (160 h/y)
- Power plants are run in order to produce sold electricity
- Operating profit = power exchange revenues fuel cost
- Net profit = operating profit capital cost fixed O&M cost
- Demand grows, power plants age: need to invest
- New plants: construction time





#### Your website

- Media: public information
  - energy news
  - company performances
  - (dis)investments by competitors
- Power exchange
  - bid form
  - market results
- Balancing market





#### Your website (2)

#### Private company data:

- Physical data:
  - Power production per round
  - Overview of power plants (capacity, reliability, efficiency, remaining loan, fixed O&M costs, operational status, age, dispatch priority)
  - Forms for (dis)investing
- Financial data
  - Bank account, with all costs and revenues
  - Overviews of cash flow and financial history





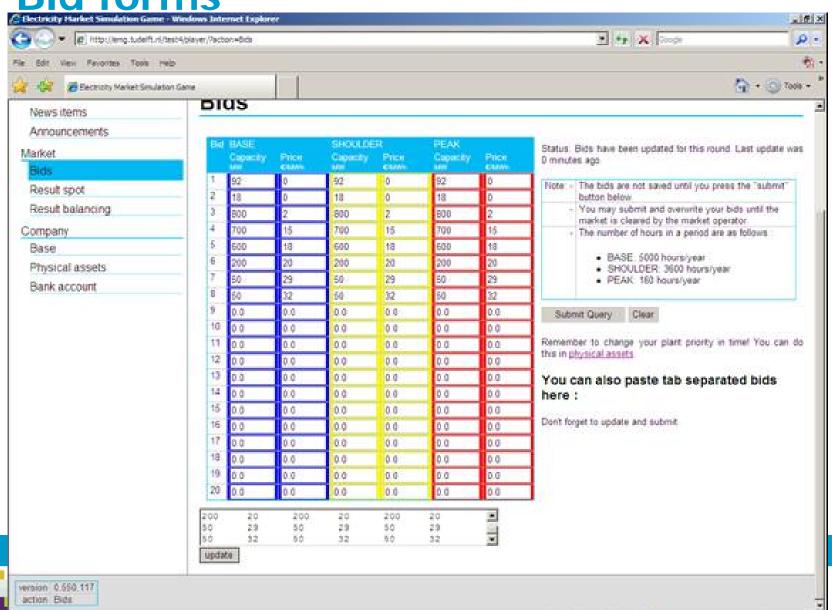
#### How to bid

- Calculate available capacity
  - correct for wind factor and power plant outages
- Check fuel prices to calculate your costs
- Bid MW not MWh!
  - the capacity of your bids is multiplied by the hours of the time period for which you bid
- If you sell more than you can produce, you will be charged for an imbalance!
  - In this case, companies with excess capacity will sell to the balancing market



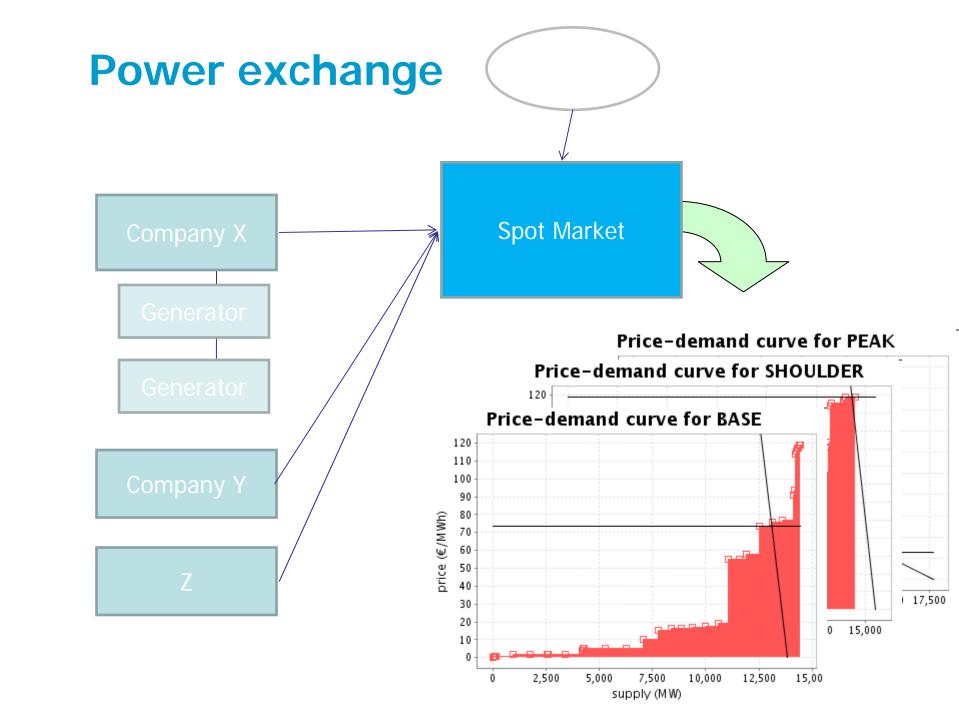


**Bid forms** 

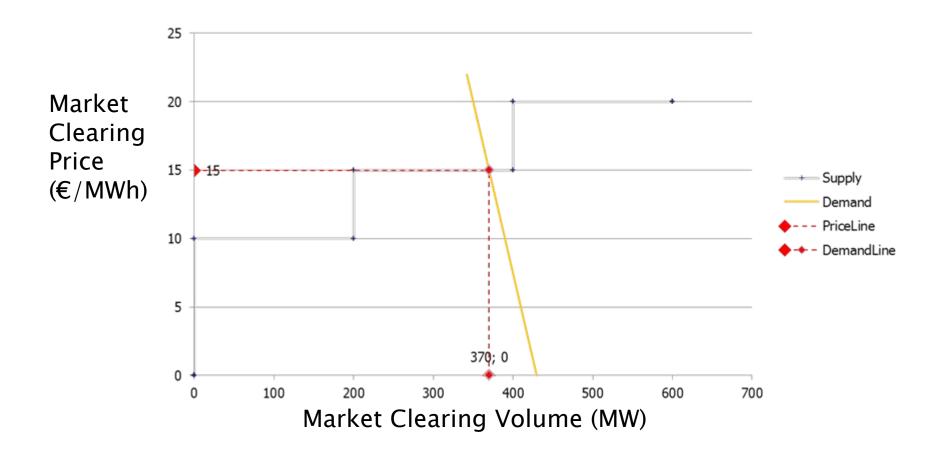


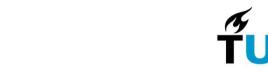
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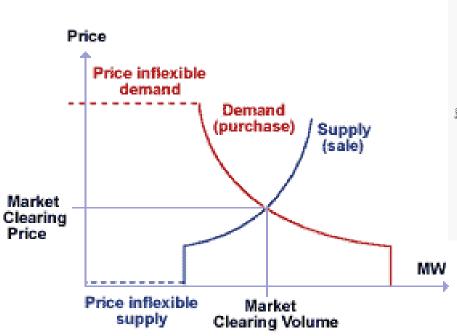
## Market clearing

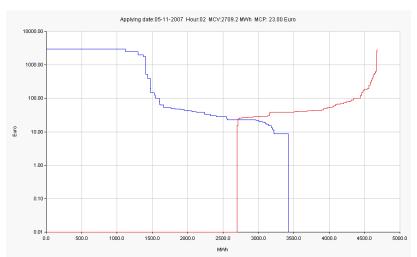






#### The spot market – modeled on the APX



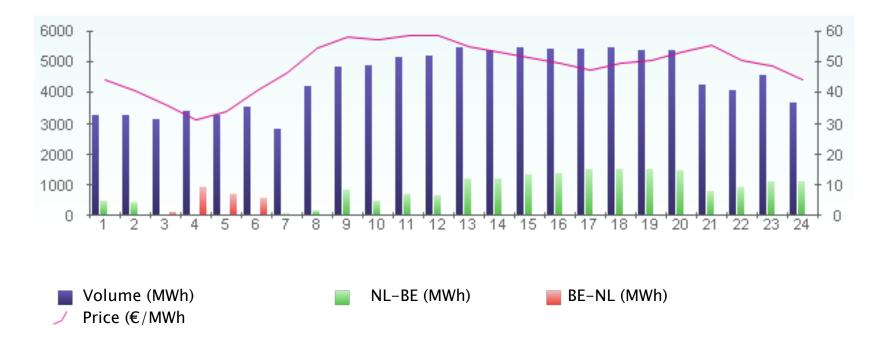


Bron: APX.nl





## APX results a few weeks ago







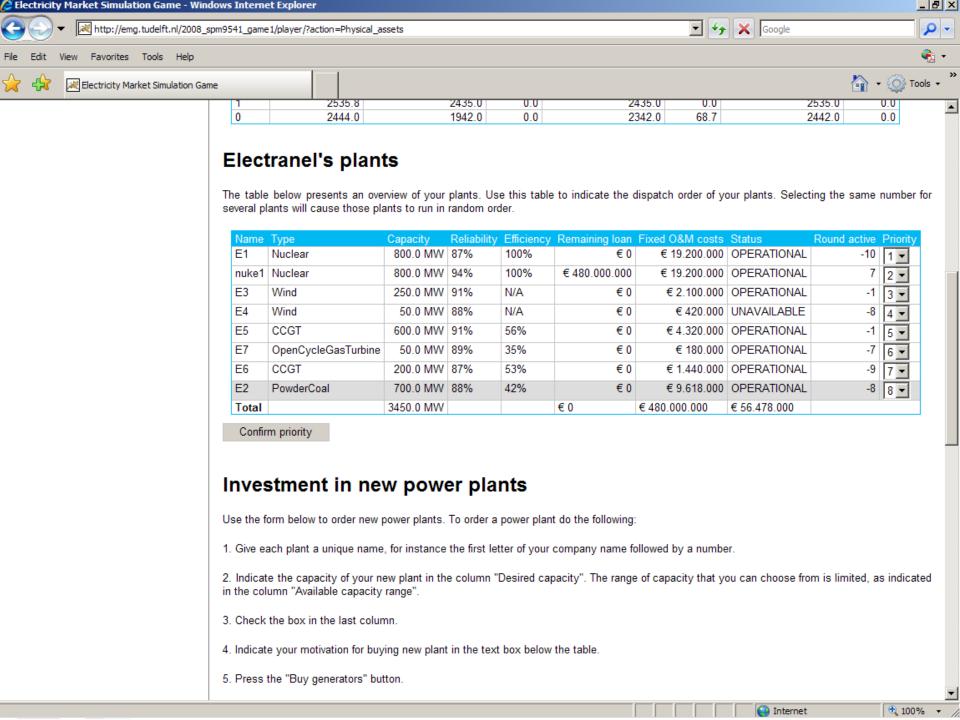
#### **Bid periods**

- In reality: bids every half hour.
- Here: three bid periods per round:
  - Peak 160 hours/year
  - Shoulder 3600 h/y,
  - Base 5000 h/y,
- → Each round represents a year

Demand growth varies, but the difference between peak, should and base demand functions remains the same.







## **Generation portfolio**

- Your generation portfolio determines
  - your generation capacity available for power production
  - your operating cost → bid strategy
- You need to make a spreadsheet to calculate operating cost
  - Investment decisions are also best supported by an Excel sheet





## **Power plants**

- Power plants can fail
  - Current plant availability is indicated
  - Outages last entire year
  - Reliability decreases over time
- Capital costs: 15 years from start of construction
- Operating costs (only fuel) depend on:
  - fuel efficiency
  - fuel prices vary
- Wind plants: output varies
- Plant value = Loan → net value of assets is zero





#### Investment

- A long time period is simulated → investment is key to success.
- Power plants are 100% debt financed. Loans are paid off in 15 rounds.
- Other costs:
  - fixed Operating and Maintenance (O&M)
  - fuel cost
- Plants become less reliable as they age.
- Uneconomic plants can be dismantled
  - this terminates their fixed O&M costs
  - but their loans will need to be paid off.





#### **Bank account**

- Revenues from selling electricity
  - to the spot market
  - to the balancing market
- Costs
  - plant: loan, fixed O&M and fuel costs
  - balancing market costs/revenues
  - penalties from the Competition Authority (if applicable)
- See the manual for how the transactions are organized





## Playing the game

- Each round, you need to...
  - ... analyze output from previous rounds, fuel prices, news etc.
  - ... prepare bids for spot market
  - ... make (disinvestment) decisions
- Between rounds, time stands still
- Gradually, we will play more rounds per hour
- → Prepare a spreadsheet for your bids and investment analysis
  - —bids can be copied from a spreadsheet into the game



