

Future Exploration 3

Example: steps 4-7

Exploring the future: Scenario Analysis

Tineke Ruijgh

Scenario Analysis

Structured method

Step 1-3

- Key question
- Contextual factors
- Driving forces

The sequence of steps is described in short in Table 5.2, and explained.

Table 5.2 Sequence of steps for the design of contextual s

Step 1	Determine the key question	Formulate the question, proposed policy.
Step 2	Determine the factors or crucial powers in the environment of the policy field	Indicate which contextual factors success or failure of measure policy field.
Step 3	Determine the driving forces or megatrends behind these factors	Indicate which forces cannot be policy, influence the already di-
Step 4	Arrange the factors and forces according to importance and uncertainty	Select the most important and forces.
Step 5	Design the scenario logic	Use the selected forces as axis for scenario skeleton that spans the (scenario logic).
Step 6	Detail the scenarios	Elaborate on three or more scenarios attention to all forces and factors.
Step 7	Evaluate the key question	How does the key question look in How do you evaluate the effects of tives in different scenarios? Is the d Which vulnerable point
Step 8	Monitor the developments	

Work progress

- List of 10-20 contextual factors. ✓
 - Influence on system performance indicated ✓
- Driving forces identified ✓
- Variety of driving forces wide enough ✓
- Relevance of driving factors for exploring futures?

Step 4: Classify driving forces

- Uncertainty
 - What assumptions are being made?
 - Likelihood that an assumptions fails?
- Impact
 - What if?
 - How do values of criteria change?

*You need arguments for
classification.....*

		Uncertain	
		Low	High
Impact	Low		
	High		

*You need arguments for
classification.....*

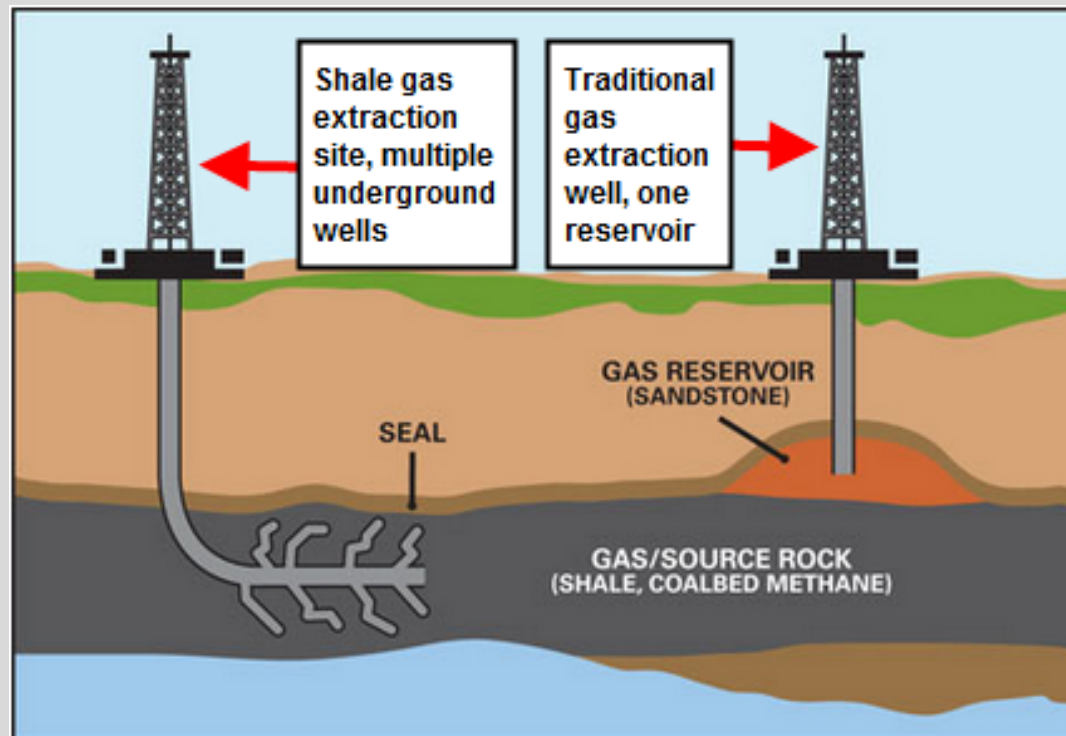
		Uncertain	
		Low	High
Impact	Low		
	High		German economy

*You need arguments for
classification.....*

		Uncertain	
		Low	High
Impact	Low		
	High	German economy	

Example.....

		Uncertain	
		Low	High
Impact	Low	Aging population	Power EU
	High	Nuclear safety German economy	Innovation Shale gas in USA



Source: greenplanetethics.com

Critical driving forces

D1: Innovation

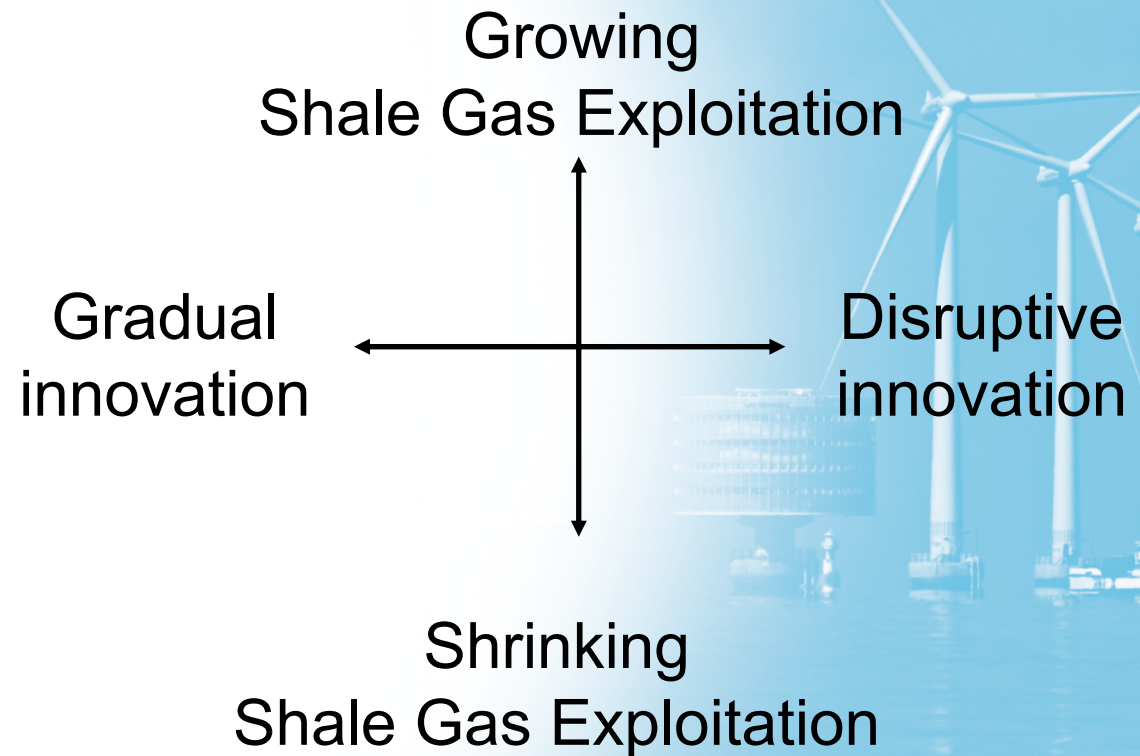
- Gradual / Disruptive

D3: Shale Gas USA

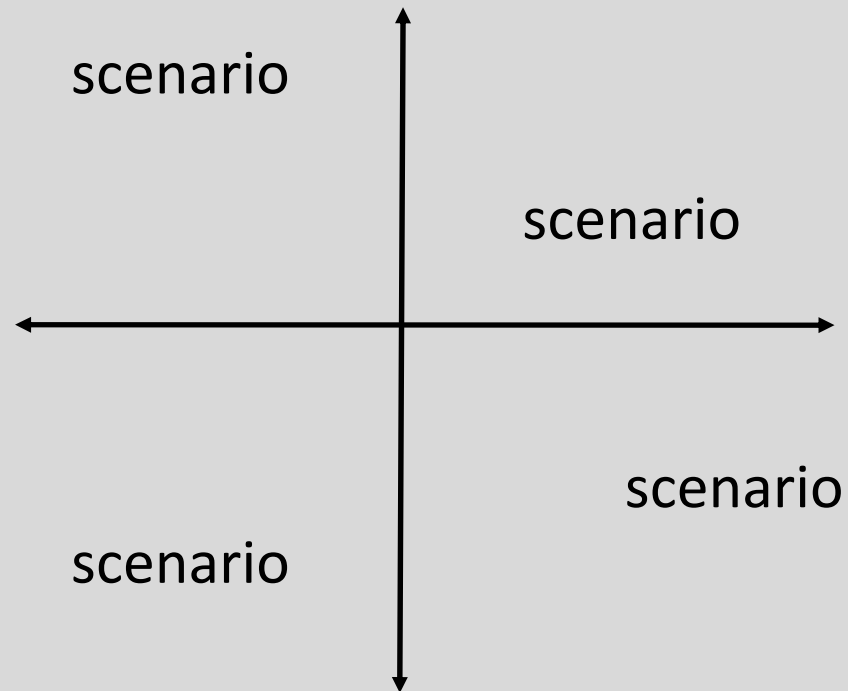
- Growing / Shrinking



Step 5: Scenario Logic



Step 6: Detail scenario



Growing
Scale Gas Exploitation

Dante's Hell

Rat Race

Disruptive
Innovation

Turtle race

Garden of Eden



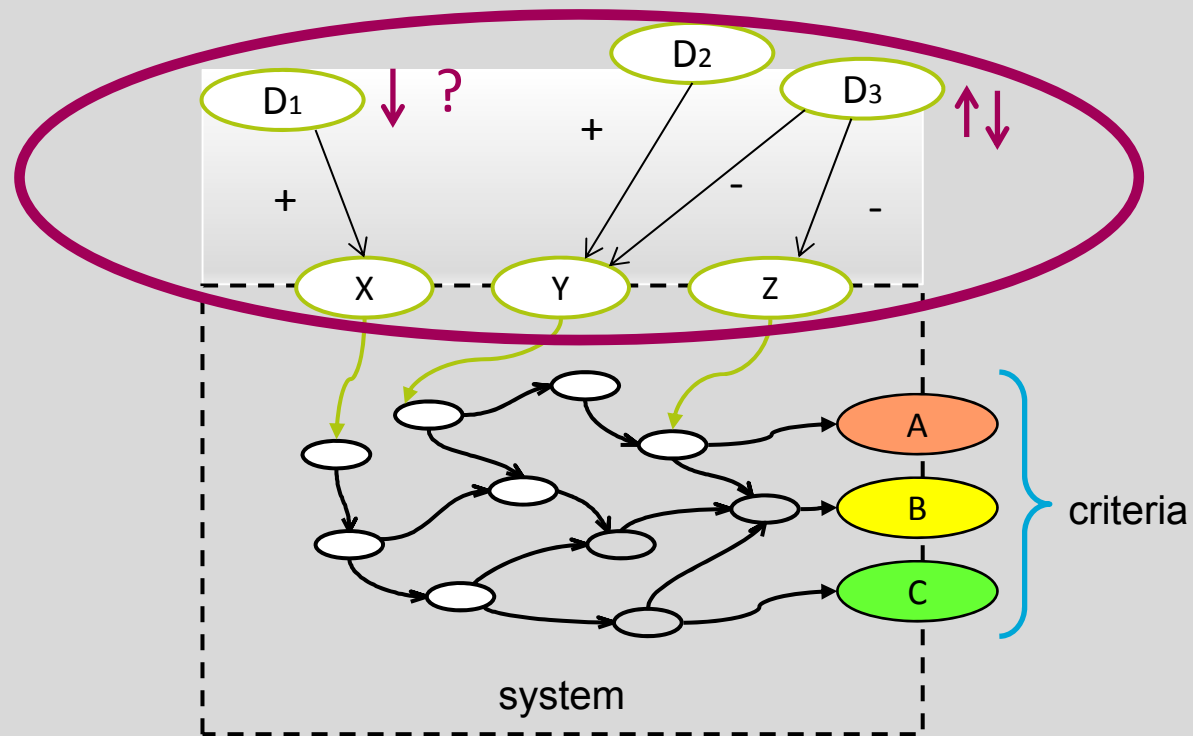
Rat Race.....

Scale gas exploitations sears. Threat to environment.
Energy prices in USA drop. Threat to EU industry.

Innovative use of hydrogen gas enables cheap
storage of wind energy. Large scale implementation.

Green image and decreasing prizes of non-fossil
energy in EU. Competitive edge for EU?

More than 2 context scenario's



Step 7: Evaluate the key question

- Investigate effects of scenario's on
 - Effectiveness of means
 - Valuation of system performance
- Then, go back to step 1 and answer the questions

Step 1: Key question

- availability of locations for offshore wind parks?
- reliability of electricity supply?
- affordability of electricity?



The background of the slide features a blue-tinted photograph of several offshore wind turbines in a body of water. The turbines are white with three blades each, and their reflection is visible in the calm water. The sky is a clear, light blue. On the left side of the slide, there is a solid blue vertical bar.

Future developments may affect.....

- Availability of offshore wind mill locations?
 - Spatial planning & reservations needed in all scenario's
 - Slow rate of building wind mill parks best in 3 scenario's
- Reliability of electricity supply?
 - More important for short term than long term considerations
- Affordability of electricity?
 - Price of electricity is main concern in all scenario's!

Conclusions?

Strategic behavior of client, stakeholders?

Effectiveness of the different means M1, M2, M3.....

Make qualitative consequences table.

Knowledge gaps?

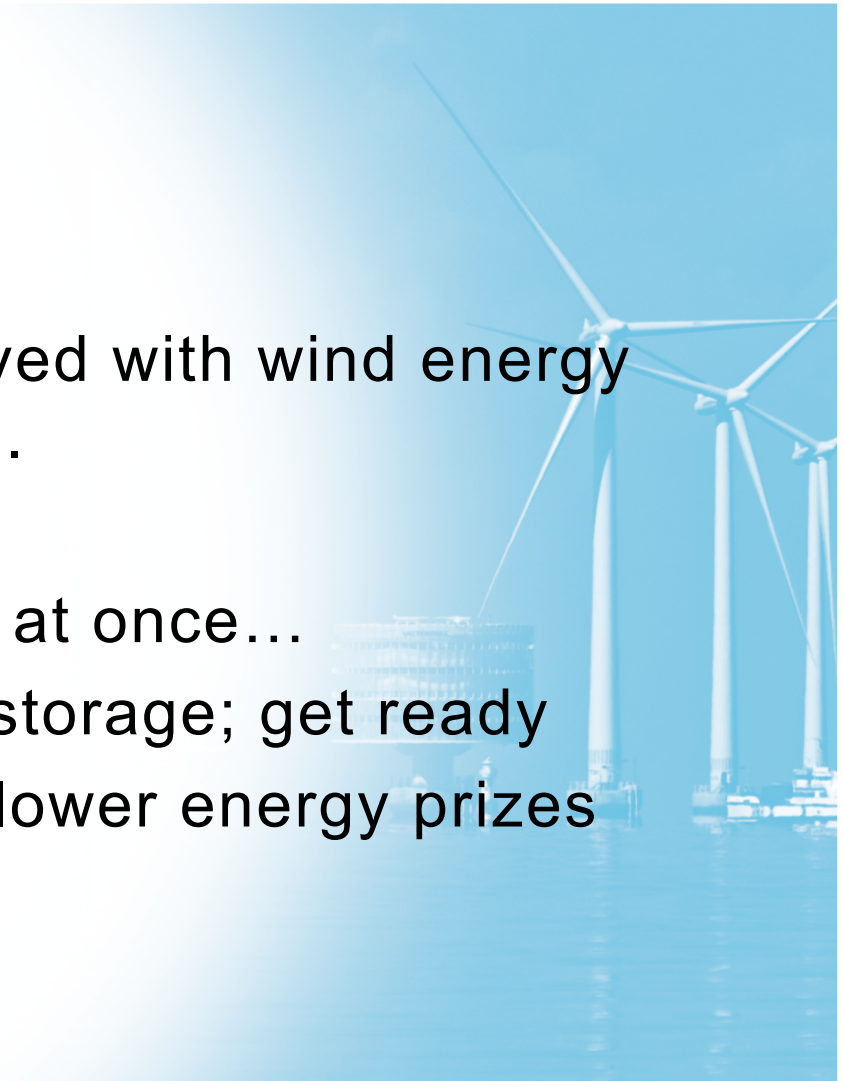
Have you found relationships between critical variables that are not well understood?



Recommendations.....

Many obstacles and risks involved with wind energy expansion in 3 of 4 scenarios....

- >> Do not give out locations all at once...
- >> Invest in innovation energy storage; get ready
- >> Invest in EU cooperation to lower energy prizes



Knowledge gap

What is the preferred order to allocate zones for wind mill parks?

- What objectives are suited for ranking?
- Quantify! Multi-criteria analysis!
- Outcome of sensitivity analyses for different futures?



Scenario Analysis

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Thank you for your attention!