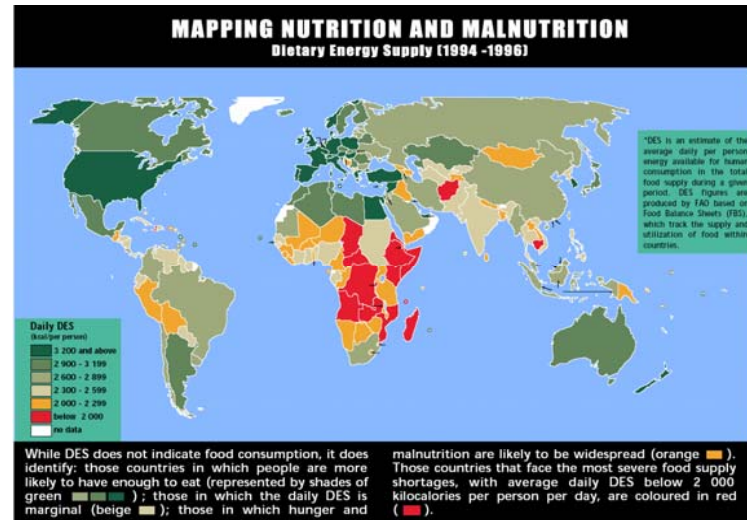


Technology Dynamics and Transition Management in China

Sustainable Development

Prof. Mi Jianing
School of Management, Harbin Institute of Technology

Dr Wim Ravesteijn
Section Technology Dynamics and Sustainable Development, faculty of Technology, Policy and Management, Delft University of Technology



<http://www.fao.org/NEWS/1998/981204-e.htm>

January 8, 2010

1

Sustainable Development

Development in such a way that the present generation supports itself without endangering the living conditions of the next generation

Strikes a bridge between development and environment, the needs of North and South and the needs of this and future generations

It connects ecology, economy and social rights

Sustainable Development

Global approach

Broad development

Politics? Besides governments, groups in the market market and in society are addressed: firms, trade unions, citizens, women, youth, cultural organizations, churches

However: 'stretched beyond credibility'

Sustainable Development

Urgency (physical threats)

Sense of urgency (actor perceptions)

Assignment of meaning:

Welfare problem in rich countries

Health problem in rich and poor countries

Economic or development problem in rich and poor countries

Survival problem in poor countries

N.B.

In the long term: survival problem for the whole world population

Match between possibilities and needs

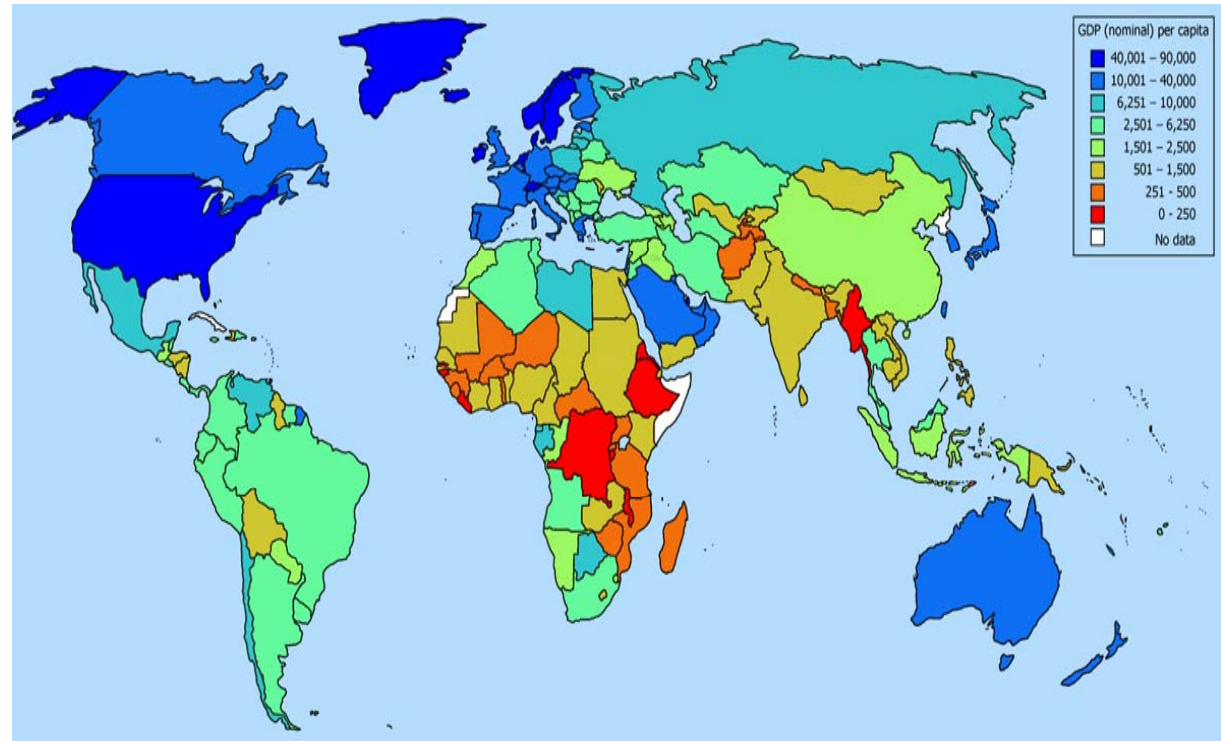
Sustainable Development

Development Problem: Difference in Gross Domestic Product per Capita

GDP as an indication of the standard of living in an economy.

20% world population gets 75% world income;

20% gets 2%



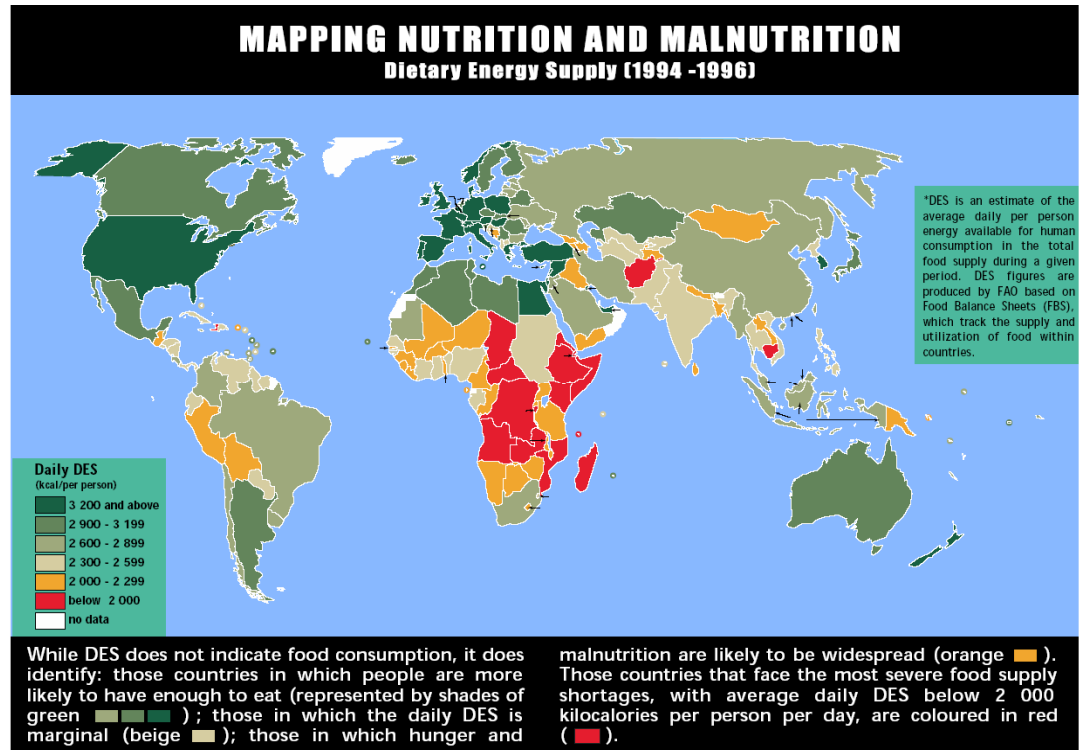
http://upload.wikimedia.org/wikipedia/commons/0/09/GDP_nominal_per_capita_world_map_IMF_figures_for_year_2006.png

Sustainable Development

Food Inequality

73% world population receives 28% world cereal production

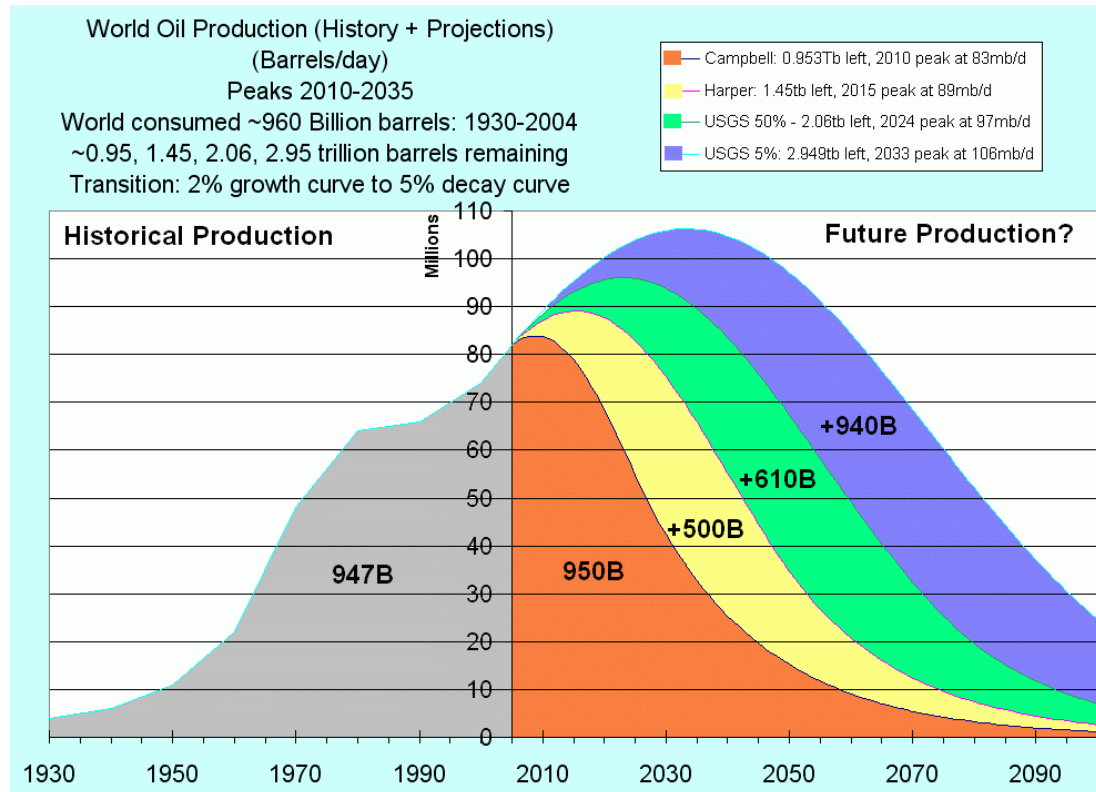
27% world population uses food made with 83% of the world quantity of artificial fertilizer



<http://www.fao.org/NEWS/1998/981204-e.htm>

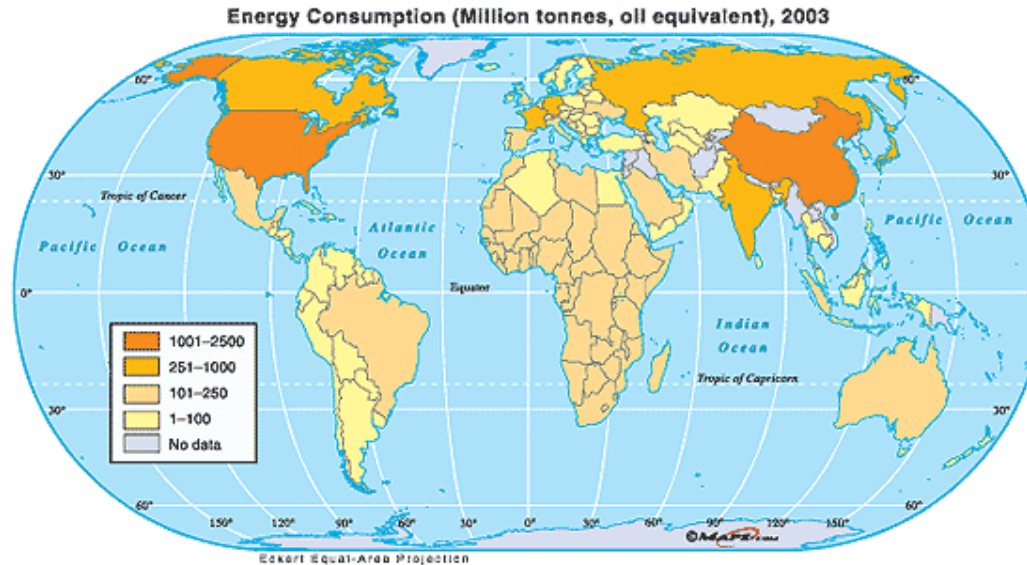
Sustainable Development

Hubbert Curve 'Peak oil'



Sustainable Development

80-20 rule



<http://media.maps.com/magellan/images/energycons.gif>

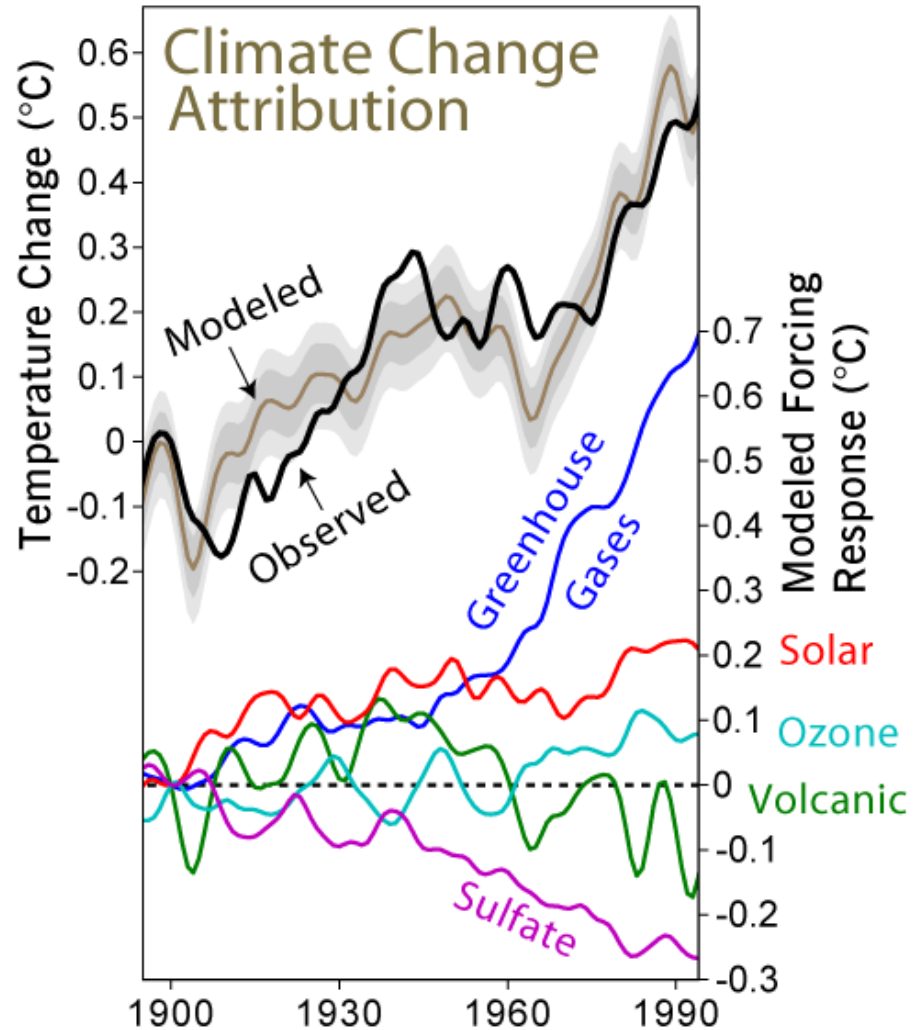
20 % of the world population uses 80% of the resources (fossil fuels, mineral and metal ores)

resource use rich countries 16 times higher than poor countries

Sustainable Development

Emissions and Climate

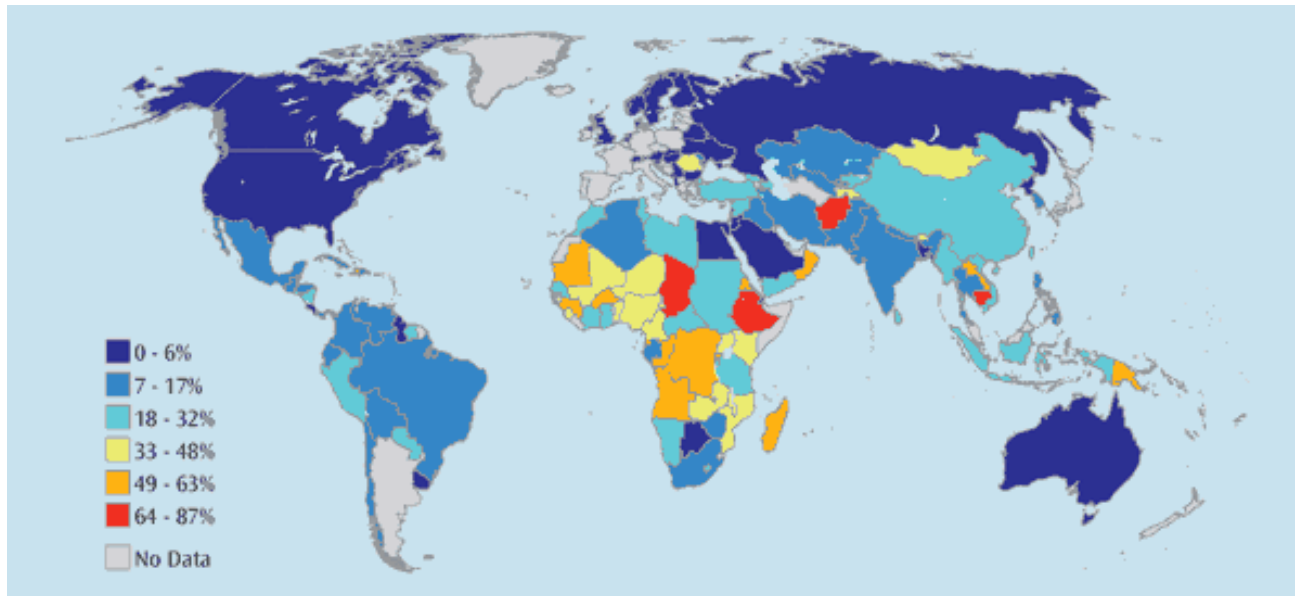
http://en.wikipedia.org/wiki/Image:Climate_Change_Attribution.png



Sustainable Development

Safe Drinking Water

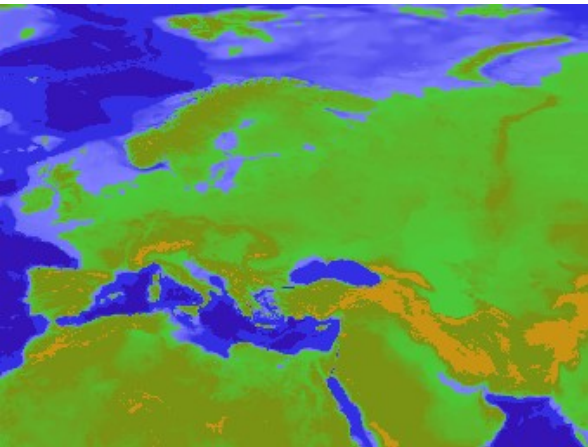
2/3 world population has no access to safe drinking water



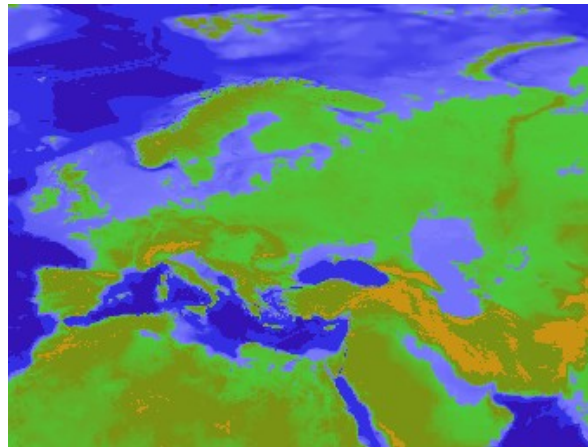
<http://www.theglobaleducationproject.org/earth/images/final-images/access-safe-water-map.gif>

Sustainable Development

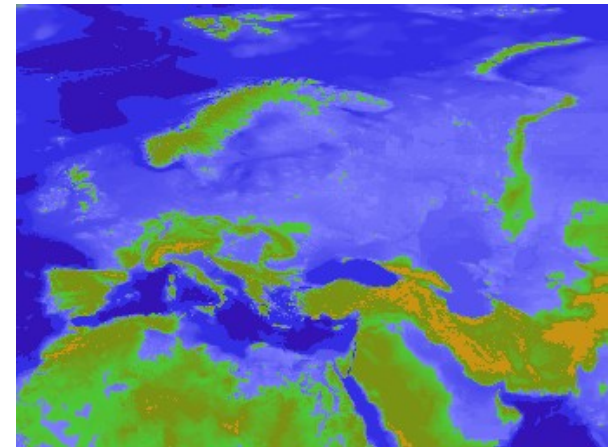
Sea Level Rise



- 50 meters



+50 meters



+250 meters

Sustainable Development

Water Stress

Pressure on the quantity and quality of water resources resulting from competing and conflicting water uses

- Intense droughts, serious water shortages, large-scale flooding and ecosystem damages
- Social conflicts including war

Sustainable Development

Water

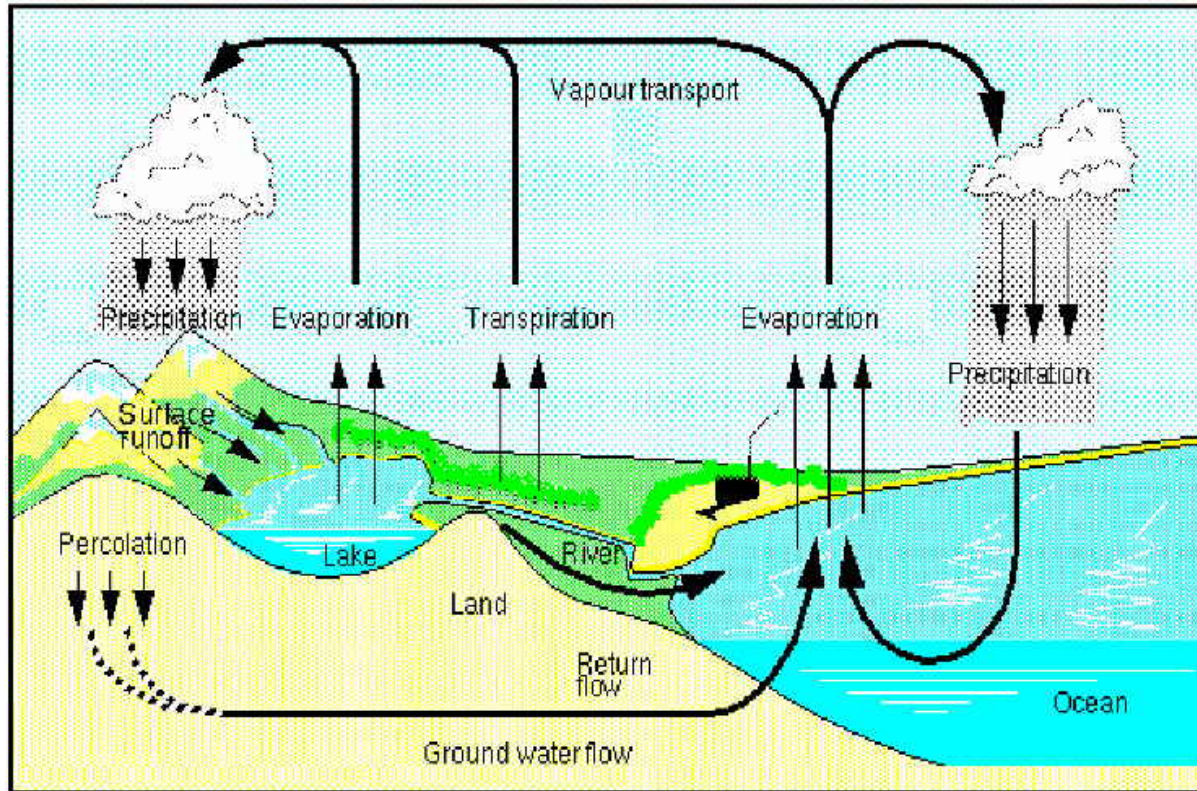
2.5% of the Earth's water resources is freshwater; less than 1% can be used for human use

No substitute available for water

Access to water deteriorates because of excessive water use, pollution, population and economic growth: 600% increase over last 100 years

Sustainable Development

Hydrological Cycle



http://www.euwfd.com/assets/images/auto/gen/a_Image-050202.jpg

Sustainable Development

Water Use

Households 10%

Industry 20%

- Hydropower and nuclear power 70%

- Industrial processes 30-40%

- Thermal generation 0.5-3%

Agriculture 70% → 120% increase over the next 20 years

Sustainable Development

Water Distribution

First World 500 litres per person / per day

Third World 60-150 litres ppd

400 children die daily from water-born deceases

Sub-Saharan Africa 10-20 litres ppd

World population growth of 50% over the next 40 years mostly in Third World

Sustainable Development

Water Problems

Too little or too much

Management problem

Global environmental degradation

Nature cause → adaptation

Human induced → sense of urgency to eliminate causes

Sustainable Development

Sustainability: 10 Key Notions

1. Brundtland report
2. North South (and East West) relations
3. IPAT formula
4. 3P's people, planet, profit
5. Sustainable entrepreneurship
6. Systems thinking
7. Limited resources and limited emissions
8. Tools: EIA (MER), MET, LCA, LIDS-wheel, EF, WF, VWT
9. The human factor: unintended use of technology, rebound effect, prisoners dilemma
10. Transition management

Sustainable Development

Brundtland, Our Common Future 1987 (WCED)

Sustainable development meets the needs of the present without compromising the ability of future generations to meet their own needs

Point of departure, goal and assumption: socio-economic development, the rise of living standards, is necessary, should be realized and is possible

Sustainable Development

North-South, East-West

Needs: overriding priority should be given to the **world's poor**

Inequity is the largest environmental problem in the world; it is also a fundamental development problem

'Justice sustainability': improving the living conditions of the poor

Sustainable solutions meet the demands of the poor or – at least – do not harm the interests of the poor

Ethics on a base level; e.g. forced migrations could be unsustainable

Sustainable Development

Brundtland

Sustainable development does not aim at reaching a fixed state of harmony; it is a continued **process of change** in which the exploitation of resources, the direction of investments, the orientation of technological development and institutional change are made consistent with future as well as present needs

Technology and organization could be 'reverse salients': **state of technology and organization** impose limits on the environment's ability to meet present and future needs

→ Technical and organizational innovations

Sustainable Development

$$I = P \times A \times T$$

$$I = P \times A \times T$$

- I = total **Impact** of mankind on the environment (resource use + pollution)
- P = **Population**
- A = **Affluence** (quantity of products / services consumed per person; e.g. GNP per capita)
- T = **Technology-efficiency** /effectivity (environmental impact per unit of product / service; includes product re-use and organization of the production)

Source: Mulder, K. *Sustainable development for engineers: a handbook and resource guide*. Sheffield: Greenleaf, 2006

Sustainable Development

Reducing the environmental impact by 50% in 2050

$$I = P \times A \times T$$

Population	1	1.5 - 2.5
Affluence	1	4 - 8
Environmental impact	1	0.5

Consequently, technology efficiency should be 12 to 40 times higher

N.B. Calculating with IPAT usually occurs with increases / decreases in percentages

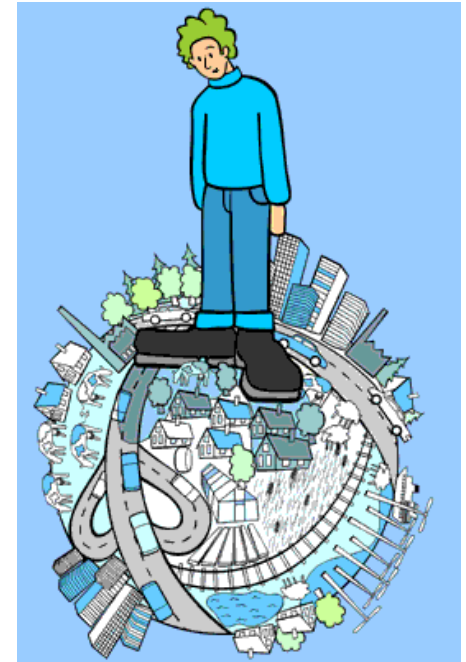
Sustainable Development

Ecological Footprint

Indicates *how much land and water area (in hectares) a population (or one person) requires* to produce the resources it/he consumes and to absorb its/his wastes under the prevailing technology

It is a specification of 'IPAT-Impact';
fair share is 1.8 hectares

Resource management tool:
Global Ecological Footprint Calculator



www.voetenbank.nl/home.htm

Sustainable Development

Water Footprint

Total volume of water that is used to produce the goods and services consumed by the inhabitants of the nation (I in terms of water use)

The water footprint in cubic meter per year per capita:

China	700
Japan	1150
USA	2500
Fair share (1997)	1700

Sustainable Development

Virtual Water

Virtual water is the volume of water required to produce a commodity or service; 90 % of the total water use.

To produce one kilogram of wheat we need about 1,000 litres of water, i.e. the virtual water of this kilogram of wheat is 1,000 litres.

For meat, we need about five to twenty times more. The production of one kilogram of beef requires 16 thousand litres of water.

To produce one cup of coffee we need 140 litres of water.

Sustainable Development

Domestic water use?

Use of domestic water sources

vs

use of water outside the country borders

Only about 7% of the Chinese water footprint falls outside China.

Japan has about 65% of its total water footprint outside the borders of the country.

Sustainable Development

How to Improve the Technology of Water Use

Increasing availability: extra wells, more rainwater harvesting or measures that reduce evaporation losses.

Increasing technical efficiency, e.g. improved farming or production methods.

Increasing management efficiency: optimal organisation of production (e.g. logistics) and 'virtual water trade'.

Sustainable Development

Using Virtual Water Trade

Efficient trade can be driven by comparative advantage: it is more efficient to produce goods that one can produce at lower cost and trade it for goods that are more costly for oneself, but (apparently) less for the other party.

For agriculture, in many countries the main contributor to its water demand, this could imply production for the market instead of for subsistence.

VWT is especially important for countries with scarce water resources, like Middle East countries

Source: VIRTUAL WATER IN THE VOLTA BASIN: Socio-technical modelling for efficient water use in Burkina Faso / P. Blinde, D. Busser, M., Korenstra, C. Meijer, S. Schwab, W. Ravesteijn, M. Smoorenburg and T. Van der Voorn

Sustainable Development

Limited resources and limited emissions

Modern windmill in Sweden

In general: less technology and more organization?



http://upload.wikimedia.org/wikipedia/commons/5/56/Windmill_02.JPG

Sustainable Development

Large Scale Interventions?

Nagarjuna dam
+ hydro-electric plant

India



<http://frostatmidnite.files.wordpress.com/2007/08/300px-nagarjunasagardam.jpg>

Sustainable Development

3 P's

People, planet, *profit* (Shell) → entrepreneurship

People, planet, *prosperity* → societal management

Polluter pays principle

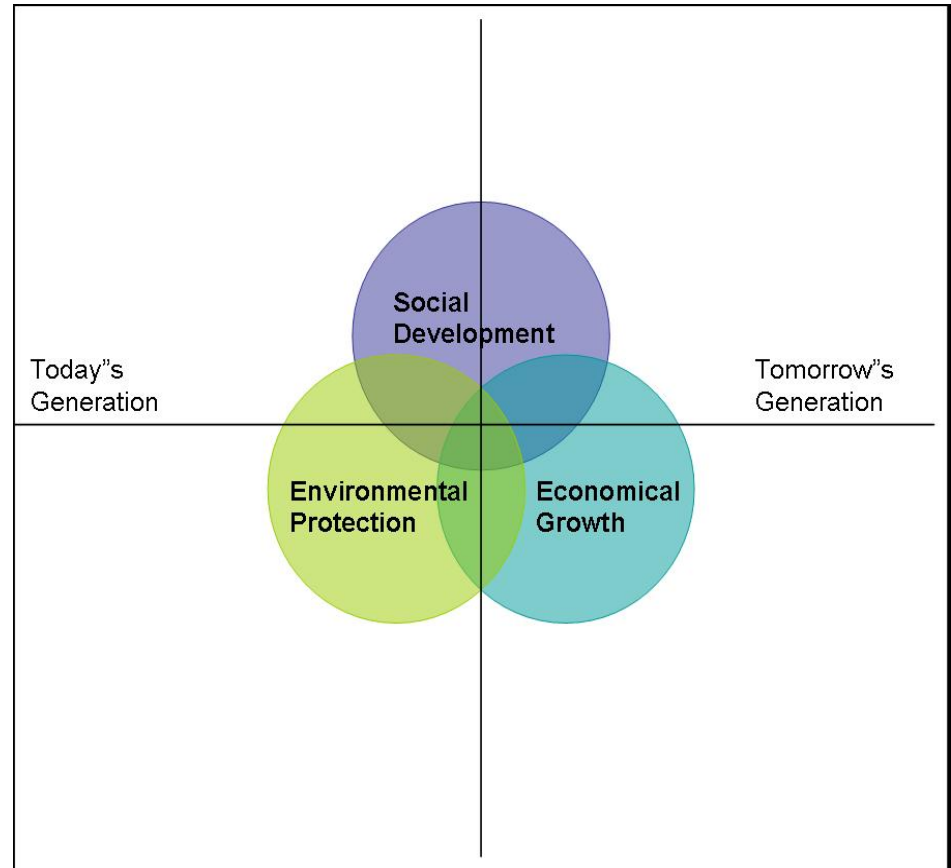
Prevention pays principle

4 P's: + politics → government steers or helps steering

Sustainable Development

Three Dimension Concept

Rio Declaration
1992



www.unngocsd.org

Sustainable Development

Sustainable Entrepreneurship

Creation of value in three fields: Profit, People and Planet; thus contributing to long term social welfare (SER 2000)

→ Corporate responsibility

- Entrepreneurship is necessary to sustain a society
- Sustainable entrepreneurship is a long term strategy
- Identifying opportunities, assessing risks and taking the smartest action

Sustainable Development

Whole System Design

Optimizing not just parts, but entire systems

Designers and decision-makers **too often define problems narrowly**, without identifying their causes or connections. This merely shifts or multiplies problems.

Systems thinking—the opposite of that dis-integrated approach—typically reveals lasting, elegantly frugal solutions with multiple benefits, which enable us to transcend ideological battles and unite all parties around shared goals.



www.rmi.org

(Rocky Mountains Institute)

Sustainable Development

Socio Technical System

Artefacts/technical systems + actors + institutions

Boundary: systems contain everything which is being controlled by a central actor (management) / specific technological (engineers') regime

Environment: other systems, society (actors and institutions not directly involved), natural environment

E.g. river engineering system

Sustainable Development

Engineerial irrigation development in Indonesia

	Stage	Actor/(s)	Regime	Mechanism
1832	Invention & Introduction	Engineers, civil & servants	Irrigation for exploitation	
-1885	Pioneering works, research & preparation	Engineers & civil servants	Irrigation for exploitation and welfare	Separate works: reverse salient
-1900	Growth	Engineers	Same	Load factor

Sustainable Development

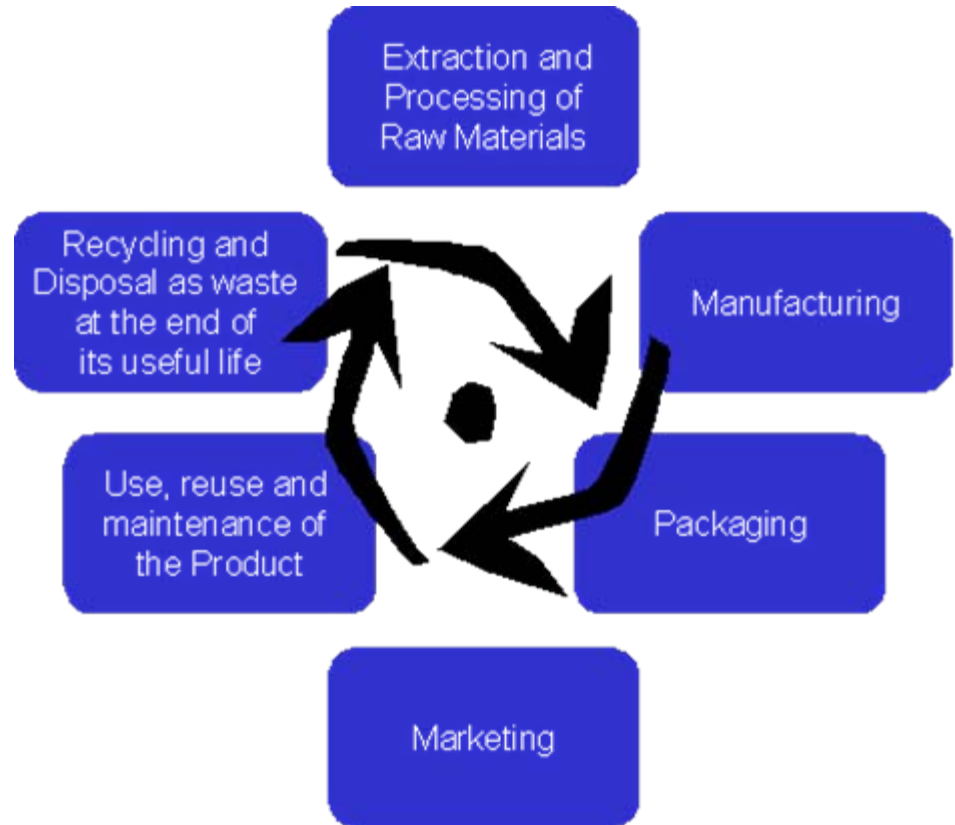
Engineerial irrigation development in Indonesia

-1920	Innovations	Engineers, civil servants & agriculturalists	Irrigation for Welfare	Momentum Large-scale management: reverse salient
-1940	Consolidation	Same	Irrigation for welfare	Load factor
	Transfer	Engineers		

Sustainable Development

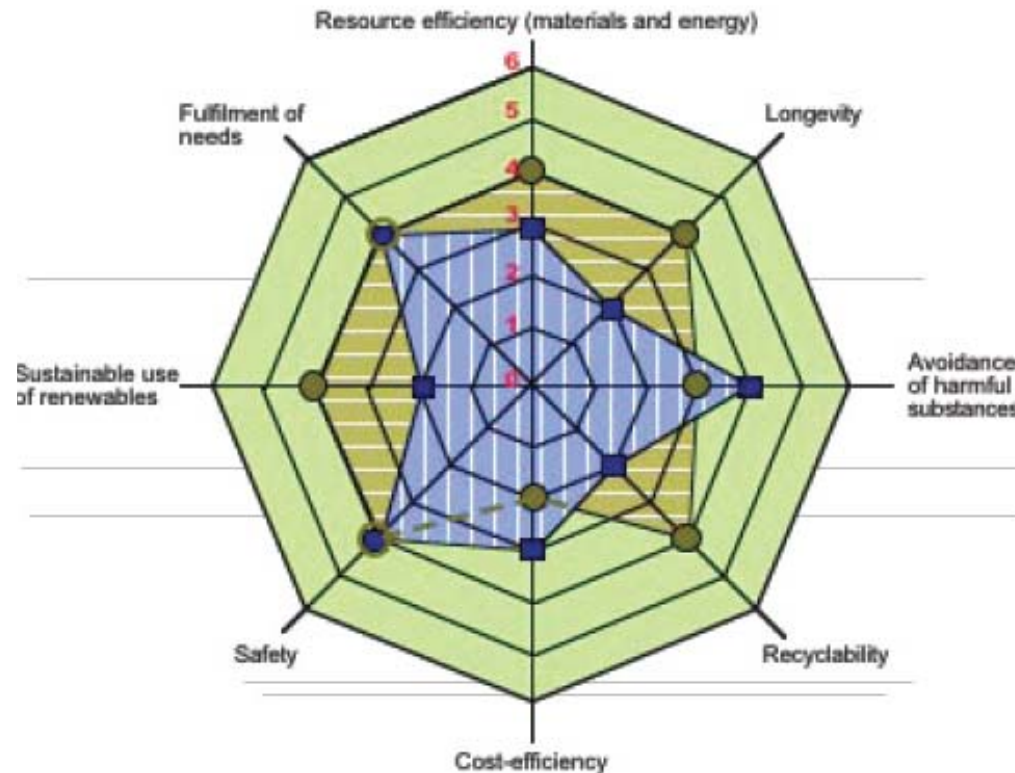
Life Cycle Assessment

Assessment of the environmental impact of a given product or service during its lifespan



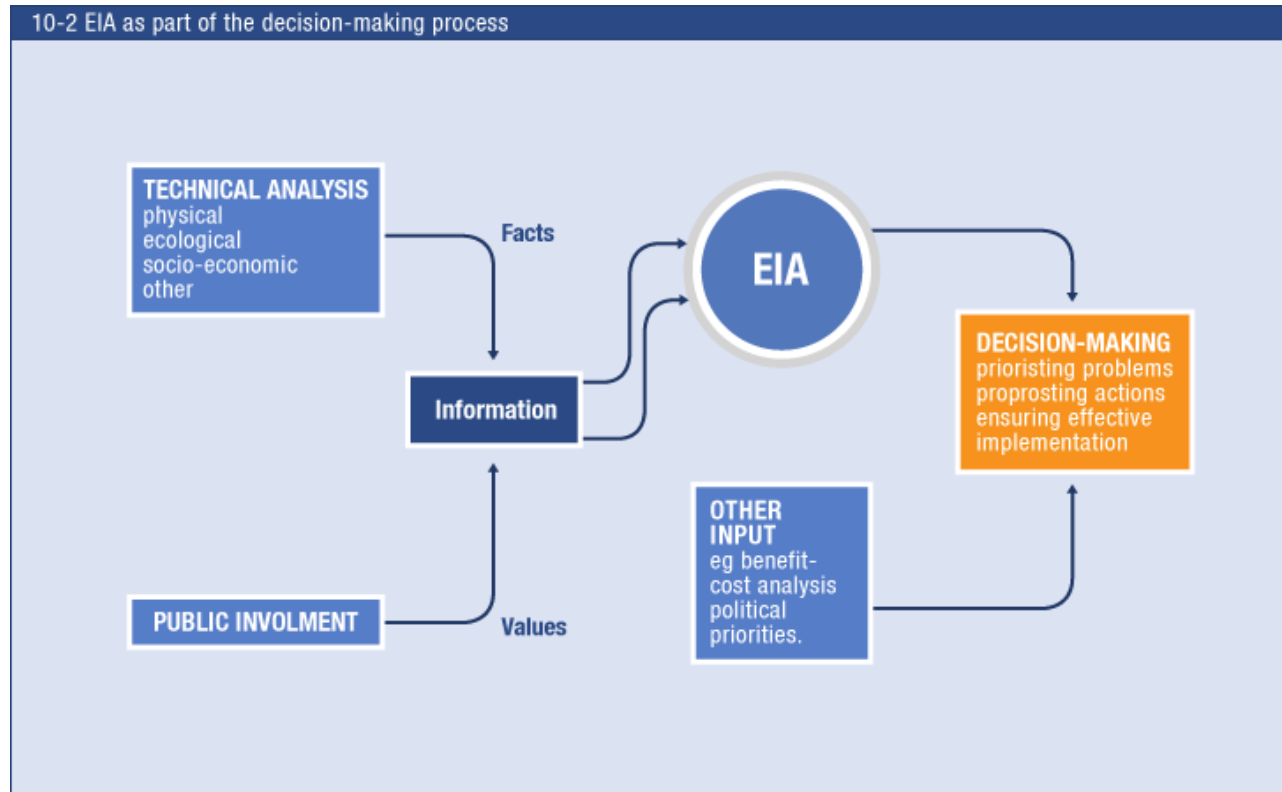
Sustainable Development

Life Design Strategies



Sustainable Development

Environmental Impact Analysis



Sustainable Development

Materials Energy and Toxicity Matrix

	Materials	Energy	Toxicity
Production	Plastics, metal for wiring and element	Electricity, gas, fuel oil....	Pollution from metals extraction and refining. Pollution from oil extraction and from petrochemical plants. Pollution from energy sources.
Use	Water	Electricity	Pollution from power generation and distribution (SO ₂ , NO ₂ , CO ₂ etc...)
Disposal		Diesel (fuel for transport to tip)	Possible pollution associated with landfills in general

Sustainable Development

Unintended Use of Technology

E.g.

- use of internet for a variety of purpose, including coordinating fights between soccer fans or protest campaigns
- 9/11 (2001) use of civil airplanes for death and destruction
- using irrigation canals for washing

Sustainable Development

Rebound Effect

Increase in consumption as a result of an increase in efficiency, e.g.

- increase in distance driven resulting from improved fuel economy of cars
- growth in garden lighting after introduction energy saving compact fluorescent lamp

Sustainable Development

Prisoners Dilemma

	Prisoner B Stays Silent	Prisoner B Betrays
Prisoner A Stays Silent	Each serves six months	Prisoner A serves ten years Prisoner B goes free
Prisoner A Betrays	Prisoner A goes free Prisoner B serves ten years	Each serves five years

Sustainable Development

Transition Management

Transition to sustainable development is a complex process of technology development and societal change; new socio-technical system, new technological regime

Process is largely autonomous; a variety of actors has influence, including the government

Evolutionary steering: adjusting processes

Creating conditions under which societal innovation can take place, esp by the government influenced by 'conscious actors'

Source: Jan Rotmans / Drift

Group Assignment

Make a sustainability analysis of you problem and solutions.

Use (one of) the tools from this lecture.